

Columbia Hospital, Inc.
 2025 East Newport Avenue
 Milwaukee, WI 53211
 (414) 961-3300

Type: GMS
 Control: Other Not for Profit
 Fiscal Year: 07/01/01 to 06/30/02

County: Milwaukee
 Analysis Area: Milwaukee County (2B)
 Volume Group: 6

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 6		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	38.4%	57.4%	0.67	68.7%	0.56	58.9%	0.65	42.7%	0.90
Obstetrics	. %	39.6%	.	49.4%	.	37.0%	.	41.6%	.
Pediatrics	. %	48.0%	.	72.4%	.	71.9%	.	. %	.
Total hospital	36.5%	55.9%	0.65	64.8%	0.56	54.5%	0.67	39.6%	0.92
Average Census (Patients)									
Adult medical-surgical	50.6	30.4	1.67	70.6	0.72	46.2	1.09	56.3	0.90
Obstetrics	0.8	3.9	0.20	9.1	0.08	7.1	0.11	7.1	0.11
Pediatrics	0.0	1.8	0.00	8.7	0.00	7.0	0.00	0.0	.
Total hospital	113.4	55.4	2.05	147.8	0.77	95.6	1.19	129.8	0.87
Average Length of Stay (Days)									
Adult medical-surgical	4.1	3.9	1.04	4.9	0.84	3.9	1.05	12.5	0.33
Obstetrics	2.2	2.4	0.92	2.8	0.78	2.5	0.89	2.4	0.92
Pediatrics	.	2.4	.	2.3	.	2.4	.	.	.
Total hospital	4.8	4.3	1.10	5.2	0.91	4.2	1.13	4.7	1.01
Surgical Operations									
Inpatient	3,254	1,424	2.28	2,986	1.09	2,628	1.24	3,857	0.84
Outpatient	9,831	3,187	3.08	4,999	1.97	6,440	1.53	10,274	0.96
Inpatient as % of all surgeries	24.9%	30.9%	0.81	37.4%	0.67	29.0%	0.86	27.3%	0.91
Outpatient Visits									
Non-emergency visits	254,095	75,046	3.39	159,158	1.60	146,359	1.74	293,408	0.87
Emergency visits	20,175	14,086	1.43	27,089	0.74	23,160	0.87	20,243	1.00
Full-time Equivalents (FTEs)									
Administrators	60.6	14.8	4.09	35.3	1.72	27.8	2.18	76.3	0.79
Nurses, licensed	226.0	160.1	1.41	349.3	0.65	263.7	0.86	320.4	0.71
Ancillary nursing personnel	121.2	54.3	2.23	140.5	0.86	97.2	1.25	164.1	0.74
All other personnel	795.1	384.2	2.07	731.8	1.09	661.5	1.20	904.1	0.88
Total FTEs	1202.9	613.5	1.96	1256.9	0.96	1050.2	1.15	1465.0	0.82
FTEs per 100 Patient Census (Adjusted)									
Administrators	28.4	14.6	1.95	15.6	1.82	15.4	1.85	30.4	0.94
Nurses, licensed	106.1	157.9	0.67	154.3	0.69	146.0	0.73	127.5	0.83
Ancillary nursing personnel	56.9	53.6	1.06	62.1	0.92	53.8	1.06	65.3	0.87
All other personnel	373.1	378.9	0.98	323.3	1.15	366.2	1.02	359.7	1.04
Total FTEs	564.4	605.0	0.93	555.3	1.02	581.4	0.97	582.8	0.97

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	311	Health maintenance		Beds set up and staffed	0	Bassinets	0
Discharges	8,713	organization (HMO)	Yes	Discharges	0	Total births	114
Inpatient days	41,402	Preferred Provider		Inpatient days	0	Newborn days	225
		organization (PPO)	Yes				

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 06/30/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	1	132	4,514	18,479	38.4%	50.6	4.1
Orthopedic	1	70	1,640	5,896	23.1%	16.2	3.6
Rehab. and physical medicine	1	24	602	4,841	55.3%	13.3	8.0
Hospice	3	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	4	0	125	275	. %	0.8	2.2
Psychiatric	1	40	712	4,829	33.1%	13.2	6.8
Alcoholism/chemical dependency	3	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	1	14	69	1,652	32.3%	4.5	23.9
Cardiac intensive care	1	10	396	1,688	46.2%	4.6	4.3
Pediatric intensive care	4	0	0	0	. %	0.0	.
Burn care	3	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	1	21	655	3,742	48.8%	10.3	5.7
Neonatal intensive/intermediate care	3	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	59	3	60.6	Radiological services personnel	54	13	61.0
Physicians and dentists	20	1	20.5	Occupational therapists	7	5	9.9
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	4	1	4.5
Registered nurses	139	150	225.5	Physical therapists	11	11	17.2
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	3	0	3.0
Licensed practical nurses	0	1	0.5	Recreational therapists	2	2	3.4
Ancillary nursing personnel	80	73	121.2	Psychologists	4	3	5.4
Physician assistants	0	0	0.0	Social workers	10	4	12.9
Nurse Practitioners	0	0	0.0	All other health professionals	136	71	176.4
Medical records personnel	26	11	33.0	All other personnel	305	89	349.7
Pharmacy personnel	24	6	27.7	-----			
Clinical laboratory personnel	57	22	70.7	TOTAL	941	466	1202.9

Columbia Hospital, Inc.
Milwaukee

Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$289,159,755	Cash and cash equivalents	\$30,072,533	Current liabilities	\$20,601,949
Less deductions	140,285,356	Net Patient receivables	26,877,411	Long-term debt	44,421,223
Net patient revenue	148,874,399	Other receivables	444,529	Other liabilities	9,307,281
Plus other revenue	9,075,280	Land, bldgs and equip: Net	63,209,641	Subtotal	74,330,453
Total revenue	157,949,679	Other assets	26,020,194		
Less expenses	153,141,912			Unrestricted fund balance	72,293,855
Nonoperating gains/losses	2,955,065	Total Assets	\$146,624,308	Total liabilities & fund balance	\$146,624,308
Net Income	\$7,762,832			Restricted fund balances	\$128,457

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$133,823,704]	46.3%	41.7%	1.11	40.4%	1.15	38.9%	1.19	45.4%	1.02
Medical Assistance [\$11,471,366]	4.0%	9.0%	0.44	13.2%	0.30	9.9%	0.40	3.9%	1.01
Commercial [\$138,670,798]	48.0%	43.2%	1.11	39.1%	1.23	46.4%	1.03	48.6%	0.99
All other [\$5,193,887]	1.8%	6.1%	0.29	7.3%	0.25	4.7%	0.38	2.1%	0.85
Deductions as % of Total Gross Patient Revenue									
Medicare [\$82,506,704]	28.5%	23.7%	1.20	26.0%	1.10	23.7%	1.21	26.0%	1.10
Medical Assistance [\$7,337,549]	2.5%	6.0%	0.43	9.1%	0.28	6.5%	0.39	2.5%	1.00
Commercial [\$44,861,977]	15.5%	9.4%	1.65	11.0%	1.41	11.7%	1.33	15.9%	0.97
Charity care [\$1,155,427]	0.4%	1.2%	0.33	1.3%	0.30	0.9%	0.43	0.5%	0.81
All other [\$4,423,699]	1.5%	1.4%	1.08	2.4%	0.65	1.4%	1.09	1.7%	0.91
Total deductions [\$140,285,356]	48.5%	41.7%	1.16	49.8%	0.97	44.2%	1.10	46.7%	1.04
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	5.7%	5.1%	1.13	5.1%	1.13	8.1%	0.71	4.3%	1.34
Net gains/losses as % of net income	38.1%	5.3%	7.19	9.9%	3.84	7.0%	5.46	19.0%	2.00
Expenses as % of Total Expenses									
Salary/fringe benefit[\$79,348,680]	51.8%	47.8%	1.08	41.7%	1.24	46.6%	1.11	49.1%	1.05
Supplies and services[\$55,978,668]	36.6%	40.5%	0.90	46.9%	0.78	41.6%	0.88	38.7%	0.94
Capital component [\$14,884,323]	9.7%	8.7%	1.12	8.1%	1.20	8.7%	1.11	9.7%	1.00
Bad debt [\$2,930,241]	1.9%	3.0%	0.64	3.3%	0.58	3.1%	0.61	2.4%	0.80
Fiscal Statistics									
Operating margin	3.0%	6.1%	0.50	4.9%	0.62	7.1%	0.43	6.9%	0.44
Total hospital profit margin	4.8%	6.4%	0.76	5.4%	0.89	7.6%	0.64	8.4%	0.58
Return on equity	10.7%	10.0%	1.07	9.2%	1.17	11.1%	0.97	14.5%	0.74
Current ratio	2.8	2.5	1.11	2.3	1.23	2.3	1.21	2.6	1.09
Days in net patient accounts receivable	65.9	57.8	1.14	46.5	1.42	66.1	1.00	.	.
Average payment period	52.2	52.6	0.99	47.1	1.11	53.9	0.97	57.2	0.91
Equity financing	49.3%	56.2%	0.88	58.4%	0.84	60.2%	0.82	57.0%	0.87
Long-term debt to equity ratio	0.6	0.5	1.29	0.4	1.45	0.4	1.58	0.5	1.25
Times interest earned	3.6	5.0	0.72	4.5	0.79	5.8	0.63	5.1	0.70
Total asset turnover	1.1	0.9	1.22	1.0	1.09	0.9	1.22	1.0	1.11
Average age of plant: years	12.1	9.5	1.27	10.2	1.19	9.8	1.23	11.6	1.05
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	5.1%	.
Output gross rev (% of total gross pt. rev)	46.8%	44.1%	1.06	37.1%	1.26	46.2%	1.01	48.4%	0.97
Net Revenue Statistics									
Inpatient net revenue per discharge	\$9,000	\$7,870	1.14	\$10,394	0.87	\$7,095	1.27	\$7,856	1.15
Inpatient net revenue per day	\$1,894	\$1,834	1.03	\$2,072	0.91	\$1,690	1.12	\$1,672	1.13
Outpatient net rev per visit	\$257	\$343	0.75	\$352	0.73	\$316	0.81	\$237	1.08